

An Introduction to Running Maritime Archaeological Projects

Designing – Planning – Delivering – Analysing



Helping Hand – Lawrenny, South Wales.

Ian Cundy

Malvern Archaeological Diving Unit

An Introduction to Running Maritime Archaeological Projects

Designing – Planning – Delivering – Analysing

Also, by Ian Cundy (MADU):

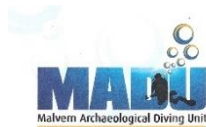
An Illustrated Glossary of Wooden Ship and Boat Terminology

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Ian Cundy



Malvern Archaeological Diving Unit

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Cover: Students recording the intertidal remains of the *Helping Hand* at Lawrenny, Pembrokeshire, South Wales.

Inside the front cover: Discussions regarding the day's plan for diving the protected wreck site of the *Iona II* Paddle Steamer off of Lundy Island.
(Courtesy: Lynn Jones)

Rear cover: A morning briefing during an underwater project to investigate the remains of the *SS Leysian* at Abercastle, Pembrokeshire, South Wales.
(Courtesy: Peta Knott)

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Acknowledgments: Some of the photographs contained in this book may contain your image, possibly from when you attended an organised course, a field school or project. Some of the photographs may even have been taken by you (as denoted * above). Where known, we have endeavoured to credit you as the author, however if there are any omissions that need to be corrected, do, please, contact the author, and every effort will be made to rectify any oversights.

To everyone the author has met on sites, on-line, and in classrooms, between you, you have provided the inspiration for this book, which we hope others will benefit from, and your contribution is very much appreciated.

Preface.

This book is predominantly aimed at the amateur avocational maritime archaeologist, but it will also hopefully be of interest to the established professional and terrestrial archaeologists.

As a boat builder for 30 years, working in the marine industry from land was something I took for granted. However, following the night our company's floating workshop foundered, rolled over, and sank, I became a diver! As a diver, it was only time, before I encountered the Nautical Archaeology Society, and my interest in maritime archaeology was duly wetted.

It also didn't take many site visits, helping other people with their projects, actually, only two (one intertidal and one underwater), before **An Idea!** took hold. The Malvern Archaeological Diving Unit (MADU) was conceived, and we were up-and-running with our own projects.

Our first endeavour came about following discussions with a group of WWII Spitfire enthusiasts, and developed into an underwater project, searching for the remains of a Spitfire, known as the *Silver Gray*. The pilot had been forced to ditch, just short of the beach at Bexhill when returning home from a mission on the other side of the English Channel in 1941.

Together with the local Rother Diving Club, boys and girls from the Bexhill Air Cadets, and an assortment of friends and acquaintances, we managed to amass a team of around 40 divers and helpers. With a motley flotilla of 5 boats, and amazingly, some funding amounting to £1,135, we mounted an 8-day event, by the end of which we had found absolutely nothing! Our presence however, inspired local residents to donate dozens of miscellaneous Spitfire parts that they had collected over the years while walking the beach.

This experience, along with a subsequent quarter of a century running other projects, has taught us a lot, and our hope is that some of the experience MADU has gained over the years is conveyed within the pages of this book, and is of assistance to others looking to run their own projects.

An overview of the projects that MADU have been involved with can be found on our website at: www.madu.org.uk

Introduction.

When attempting to put together a “how to” instruction book, that endeavours to help and encourage people to undertake Maritime Archaeological Projects of their own, you quickly come to realise that no two sites are the same. The inference from this is that, as there are an infinite variety of sites out there, each having their own dedicated set of challenges, every site will require its own bespoke and personally tailored approach, in order to fully understand what the site has to offer.

The consequence of this, is that any efforts to explain how to manage projects in a precise manner is going to be both impossible, and pointless! All this book can therefore hope to achieve, is to try and offer some profound suggestions on how it might be possible to run a project in general terms. It will then be down to you and your project team, to shape and fashion these thoughts, comments and ideas to suit the specific circumstances surrounding your site and your individual project’s agenda.

The format of the book starts with having **An Idea!** and then develops, step-by-step, through:

Designing – Planning – Delivering – Analysing

Each of these phases branches out, like a family tree, introducing further sub-headings as the project evolves. As a guide to where you are in the book, and where you are in the project’s evolution, each of the main sections has a “family tree” of the project’s development duplicated at the top of the principal pages.

If you come across any errors or contradictions in the pages of the book, or you have additional thoughts and ideas that may help others as they set out to run their projects, do please contact the author. This book is printed on demand, so revisions, corrections, and additional information can easily be incorporated in future print runs. Contact details can be found on our web site at:

www.madu.org.uk

The author hopes that you find this publication of assistance in whatever archaeological discipline or diverse tributary of maritime adventures your project takes you, and we wish you every success with your endeavours.

Ian Cundy (Malvern Archaeological Diving Unit)

1. What is a Project?

Every project starts with **An Idea!** and if you then decide to take this thought through to fruition, you will almost certainly have worked through four simple processes:

Designing – Planning – Delivering – Analysing

Everything we do in our day-to-day life can be considered to be a project. We all undertake projects every day, they might be carried out sub-consciously, and they will obviously not always be Archaeological, or even have a Maritime component, but in their small way, they can still be considered to be projects,

Let's look at the following example:

An Idea: You would like (or need) to go shopping.

Designing: You might ask yourself:

- **Who** will you go with?
- **What** would you like (or need) to buy?
- **Why** do you need these items?
- **Where** will you need to go to purchase these items?
- **When** will you undertake this activity?

Planning: You might consider:

- Inviting someone to join you.
- Making a list of the shopping to buy.
- What you will do with the items you buy.
- How you will get to and from the various shops.
- When the best time will be to set off.

Delivering: You go shopping, make your purchases, return home, and put the things you have bought away.

Analysing: You sit down to contemplate how much things cost! and how much you have spent!

This is a simple example, of something that we carry out normally without much thought, but in reality, it is actually a small project.



Fig. 1. A NAS bag.

Let's look at another example, but this time, one that is often referred to as a project. A Do-it-Yourself (DIY) Project:

An Idea: You would like an additional shelf in your office.

Designing: You might ask yourself:

- **Who** will use it?
- **What** will you put on it?
- **Why** do you need it?
- **Where** will it be fitted?
- **When** do you need it?

Planning: You might consider:

- How large & strong it needs to be.
- What materials it needs to be made from.
- How much you are prepared to spend.
- Whether to undertake the work yourself, or find someone else to carry out the work on your behalf?

Delivering: You go to your local DIY store and purchase everything you need to make and fit the shelf, and get on with the work. Alternatively, you get a quote and instruct someone else to take on the work.

Analysing: You stand back and admire your handiwork. Alternatively, you complain about the shoddy workmanship but inevitably pay the extortionately overpriced bill.



Fig. 2. A shelf in the MADU office.

Finally, let's think about something that takes a little more organising, as would be the case when taking on an Archaeological Project:

An Idea: You would like to go on holiday.

Designing: You might ask yourself:

- **Who** would you like to come with you?
- **What** sort of holiday are you interested in?
- **Why** do you need to do this?
- **Where** would you like to go?
- **When** would you like to go?

Planning: You might consider:

- Your budget.
- Undertaking all the organisation yourself?
- Visiting your local travel agent, and letting them arrange everything for you?

Delivering: You involve yourself with booking flights, accommodation, purchasing sun tan lotion, etc.
Alternatively, you choose a holiday from a glossy brochure, and instruct a travel agent to make all the arrangements.
When the time for the holiday comes around, you set off and endeavour to enjoy the experience.

Analysing: You look through your holiday photographs, wistfully reminiscing about the great time you had.
Alternatively, you may wish you had purchased a more comprehensive travel insurance policy, and taken with you something that might have relieved diarrhoea!



Fig. 3. Broughton Bay & Whiteford Sands. (Gower Peninsula, South Wales)

1.1 Archaeological Projects.

*Fig. 4. All Archaeological Projects start with having a **Bloody Good Idea!***



(Image: Dyfed Archaeological Trust)



*and end with a **Group Photograph,***

*and a **Modest Celebration!***

The rest of this book is all about the bits between having **An Idea** and taking the **Group Photograph**, the:

Designing – Planning – Delivering – Analysing

If you like what you have seen so far, copies of this paperback book
are available from the Nautical Archaeology Society at:

<https://www.nauticalarchaeologysociety.org/shop/introduction-to-running-projects>

with a RRP of £12.50

Reviews:

“A good guide. - it is so interesting, a great read.” – [Jane Maddocks](#)

“This guide is simply excellent! It is thorough, written in a professional and friendly manner. The guide comprehensively covers all the steps necessary for you to be able to set up, research and run your own project in a safe, professional, ethical, and efficient way. The way in which the author has arranged the guide also allows you to be flexible in adapting and tailoring the stages to the Individuality of your own project. A must have - absolutely invaluable.” – [John Richardson](#)